# **Case Study — Garden Center (Nursery)**

Partnering for Resilience: Fidantis Strategies + a Leading Family-Owned Nursery



A region-leading, family-owned nursery (est. 1948) known for premium trees, shrubs, and perennials. The company serves retail customers and trade partners across the Mid-Atlantic.

### **Situation**

Leaders assumed critical records were safe because copies lived with outside partners (attorney, accountant, payroll provider, suppliers). In practice, data held by partners does not equal recoverability for the business. Internally, inventory/stock tracking was outdated, there was no continuity or recovery plan, and staff lacked secure digital access during an outage.

- Outdated inventory/stock tracking and scattered records
- No business continuity plan for unplanned outages
- Reliance on external sources without validating availability/exports
- No recovery plan for vital data
- No secure digital access paths for staff to reach critical info

#### Goals

- Understand business impact and seasonality risks
- Define RTO and RPO per critical process/system
- Stand up a tested path to recover operations—fast

# **What Fidantis Did**

**Discovery & Impact Mapping.** Business Impact Analysis (BIA) across supplier coordination, inventory, orders, customer records, payroll/staffing, and AP/AR. Identified where partner data supports the business—and where internal copies/exports/APIs are needed for recovery.

**Quick Risk Reduction.** Cyber Risk Assessment (no major exposure found); email security hardening (MFA/anti-phish/legacy protocol review). (GRC program deferred for a later phase.)

**Design – Targets & Runbooks.** Defined RTO/RPO by process and season; high-level DR/continuity plan (owners, data sources, vendors, secure access, comms templates); backup & restore strategy with verification checklist; 30/60/90 plan.

**Validation – Test & Iterate.** Scheduled a tabletop exercise to validate assumptions and refine runbooks.

#### Results

- Robust backup strategy aligned to business impact and clean-restore proof
- Validated/tested DR plan with named owners
- Defined RTO/RPO per process/system, tied to seasonal realities
- Digital transformation roadmap (inventory modernization, secure shared data, partner exports/API cadence)

#### At-a-Glance

Industry: Horticulture / Nursery

**Engagement:** 1-week sprint

**Founded: 1948** 

**Scope:** BIA, RTO/RPO, email security, DR plan

# **Key Lesson**

"Data held by partners does not equal recoverability." Plan for your recovery—with tested backups, clear owners, and a way to access what you need when systems are down.